INSURANCE MARKET VIEW



reBALANCE and reFRAME

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ENERGY: AN INSURER'S VIEW

PROFITABILITY:

Sustainability and Profitability is a primary focus across the industry, seen in rates

Loss activity in downstream continues to be higher than market premium

Efficiency



TOP RISKS:

Business Interruption, Cyber and Environmental Risks are a concern for clients in 2019, as well as traditional Fire and Nat Cat losses





VOLATILITY:

Reducing volatility across the book, with better use of Portfolio Management techniques and data



Client

- Evolving Risks
- Client Solutions



TOP 10 GLOBAL BUSINESS RISKS FOR 2019

ALLIANZ RISK BAROMETER



Source: Allianz Global Corporate & Specialty. Figures represent the number of risks selected as a percentage of all survey responses (2,882). The 2,415 respondents could provide answers for up to two industries and up to three risks per industry. Ranking changes in the Allianz Risk Barometer are determined by positions year-on-year ahead of percentages. **Photos**: Adobe, iStock

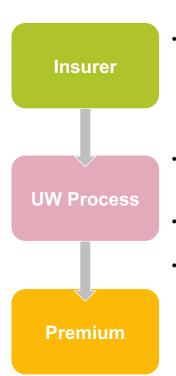
- 1 Business interruption and cyber incidents are tied at the top of the ranking at 37%. However, business interruption received more responses by number.
- 2 Fire, explosion ranks higher than new technologies by number of responses.
- 3 Climate change/ increasing volatility of weather ranks higher than loss of reputation or brand value by number of responses.



ARE WE AT A MARKET TIPPING POINT...

reBALANCE

INDUSTRY



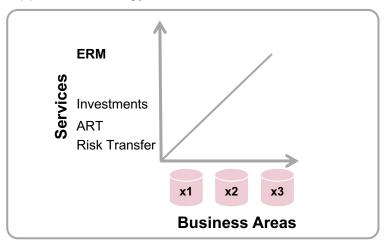
- Moving from a theoretical approach to implementation in UW of market developments i.e. Insurtech solutions...
- ...will enable better and faster decision making...
- ...this will drive efficiency
- ...and ensure long term premium quality

Tools to hand **Portfolio Management Risk Assessment Segmentation Profitability Analysis Exposure / Accumulation Technology Predictive Modelling Big Data** Blockchain...

reFRAME

CLIENT ENGAGEMENT

- Break up the traditional distribution model to client focused models
- Provide holistic client solutions to supplement traditional risk transfer i.e. asset management to alternative risk transfer
- The Energy insurance industry is intimate, it will be easier to discover a more elastic and flexible client approach – Energy can be trendsetters





THERE IS A FINE BALANCE NEEDED

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